Strategic Plan 2010 - 2020
How can we accomplish our vision and mission?
Adapt to a New Normal by Smart Change

VUCA
describes the world we live in —
Volatile, Uncertain, Complex, Ambiguous

FAIR
is our response to changing times —
Flexible, Agile, Innovative, Responsive

Vision
To equip students, all Arizonans, and our global audiences with tools and knowledge to anticipate and successfully adapt to the challenges of a changing future.

Mission
To create, integrate, extend, and apply knowledge.

Core Values
Respect
Integrity
Collaboration
Excellence

Focus Areas
1. Environment, Water, Land, Energy, and Natural Resources
2. Plant, Insect, and Microbe Systems
3. Human Nutrition, Health, and Food Safety
4. Animal Systems
5. Children, Youth, Families, and Community
6. Consumers, Marketplace, Trade, and Economics

LEARNING
a. Create a mixture of alternative learning environments and approaches
b. Make use of a range of people and places in the learning process
c. Assess and reward learning in ways that are appropriate

DISCOVERY
a. Create necessary fundamental knowledge
b. Seek problem-focused solutions
c. Provide student research opportunities

ENGAGEMENT
a. Provide science-based solutions to practical problems
b. Develop an active knowledge transfer program
c. Use leadership and partnerships to respond to changing times

Adapting to Change
• Global climate impacts and our responses
• Appropriate technologies for various uses
• Interdisciplinary actions for many solutions
• Sustainability concepts are basic to everything
• Diversity is increasing: people, views, approaches

Plan details and updates are available at:
cals.arizona.edu/dean/planning

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College of Agriculture and Life Sciences
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A Future-Focused Roadmap to 2020